

democracy
security
prosperity



International Republican Institute 1997 Annual Report

You can't touch democracy, security, or prosperity, but you can feel them and the profound effect they have on people around the world.

IRI Program Countries Albania Angola Belarus Bulgaria Burma Cambodia China Cuba El Salvador Guatemala

Haiti Indonesia Liberia Lithuania Macedonia Mexico Mongolia Nicaragua Poland Romania Russia Serbia

Slovakia South Africa Turkey Thailand Ukraine Venezuela Vietnam West Bank & Gaza Strip **IRI Maintains Offices in**

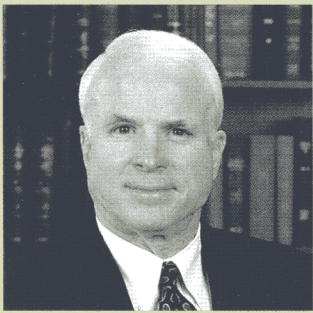
Tirana, Albania Luanda, Angola Port-au-Prince, Haiti Skopje, Macedonia Ulaanbaatar, Mongolia Warsaw, Poland

Bucharest, Romania Moscow, Russia Belgrade, Serbia Bratislava, Slovakia Durban and Johannesburg, South Africa

Bangkok, Thailand Istanbul, Turkey and Kyiv, Ukraine

At the International Republican Institute, we look at the bottom line. Our earnings and losses aren't calculated with simple math. Our products aren't bought and sold. You can't touch democracy, security, or prosperity, but you can feel them and the profound effect they have on people around the world.

● In 1997, democratic reformers, with help from IRI, won free and fair elections

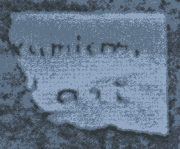


bringing a respect for the rule of law and a responsiveness to their constituents. ● Democracy around the world means increased security at home. Rogue states and their dictators, not our fellow democracies, pose a threat to America.

Democracy begets security. ● Free people and free markets offer opportunities beyond the restrictive, impoverished economies of communism and dictatorships. Economic growth, investment, and expanded trade are the cornerstone for prosperous new nations and a growing world economy. ● More and more, advocates of freedom and free enterprise around the world are turning to IRI, because democracy, security, and prosperity are our bottom line.

U.S. Senator John McCain

Chairman



East Europe's history did not end with the Soviet Union's demise. After decades of occupation, dictatorship, and economic mismanagement, millions struggled to build democracy and free markets. ● In the early 1990s, paradoxically, the electoral playing field in much of East Europe was tilted in favor of the old communist parties. Many voters, fearing painful economic transitions to the future, began to recall the dreary stability of the past. Using old political networks and funds won in corrupt privatization efforts, renamed communist parties defeated inexperienced democrats, and then resumed authoritarian rule and economic mismanagement. ● Throughout the 1990s, IRI continued to work with those who believed that freedom was stronger than fear.



FREEDOM
BAL TIC



democracy

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ИДЕЈА
АР СЛУБЛАИДЕМ
—
ВХОД
ПО ПРОСПЕКАМ

„CIV. C“

BERLINES MURIS NO
RIGAS MURIS MUS
TIKAI PILESIM S
UN LUGSIM DEVI

In Bulgaria, IRI's training and education helped unite disparate democrats after electoral losses to the former communists. In East Europe's first presidential primary, all opposition parties fielded candidates, then united behind the winner, Petar Stoyanov. Stoyanov's landslide 1996 presidential victory, and the former communists' continued corruption, provided the impetus for early legislative elections. After again enabling voters to choose their candidates in primaries, the opposition swept the March 1997 parliamentary elections. Using private funds, IRI's educational efforts in 1997 helped Bulgaria's new government as it tamed inflation, privatized state industries, and opened the country to foreign investment. In 1998, Bulgaria's economy is expected to grow for the first time in over a decade.

In Romania, where most believed the authoritarian rule of Nicolae Ceausescu's political heirs would continue indefinitely, IRI's efforts helped coalesce a disparate national democratic opposition. At the *local and regional level*, IRI taught organizing skills that

enabled the opposition to overcome the former communists' funding. In June 1996, the united democrats stunned many observers by the extent of their victories in local elections and won national parliamentary elections in November 1996. Emil Constantinescu, a recipient of IRI's training, won the presidential election. IRI's post-election program helped to prepare Romania's new government as it implemented policies to cut spending, privatize state industries, lower inflation, and end corruption.

In Lithuania, the first East European country to retreat to former communist rule, IRI's educational work with the two largest opposition coalitions showed in the 1996 local elections, when 84 IRI-trained candidates won seats. Those elections proved a harbinger for 1996 parliamentary balloting, when the two coalitions won 86 of 137 parliamentary seats. The new government has accelerated privatization and slashed import tariffs.

Bulgarians take to the streets to celebrate democracy.

Our party would not have been so successful, if we would not have applied the experience and recommendations provided by IRI.

Gediminas Vagnorius,
Prime Minister of Lithuania

We are grateful for all the assistance IRI gave us in our time of need. Because of this we won and I am here.

Ion Diaconescu,

President of the Romanian Chamber of Deputies

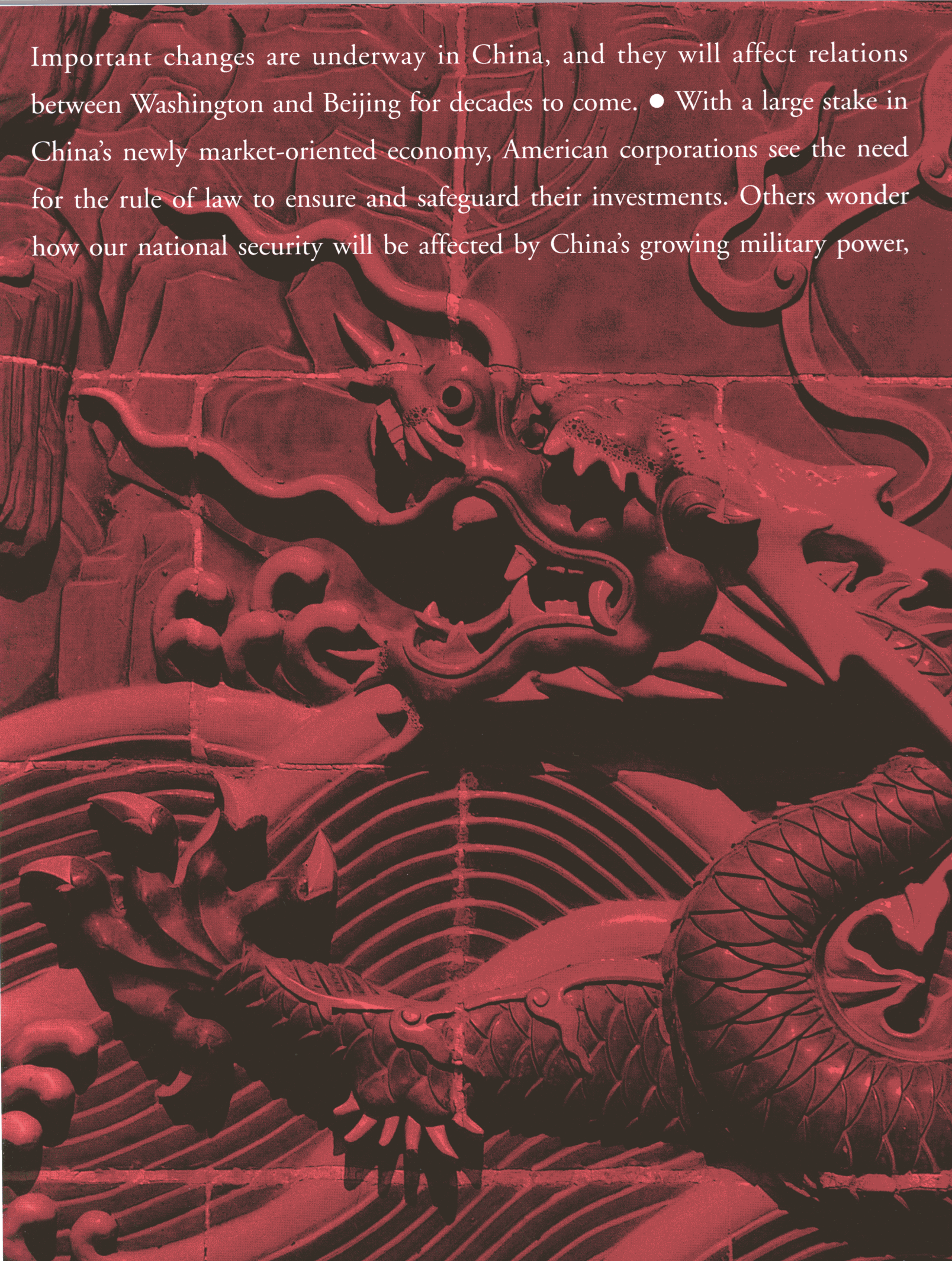


Without IRI's support, we could not
have come so far, so fast.

Petar Stoyanov,
President of Bulgaria



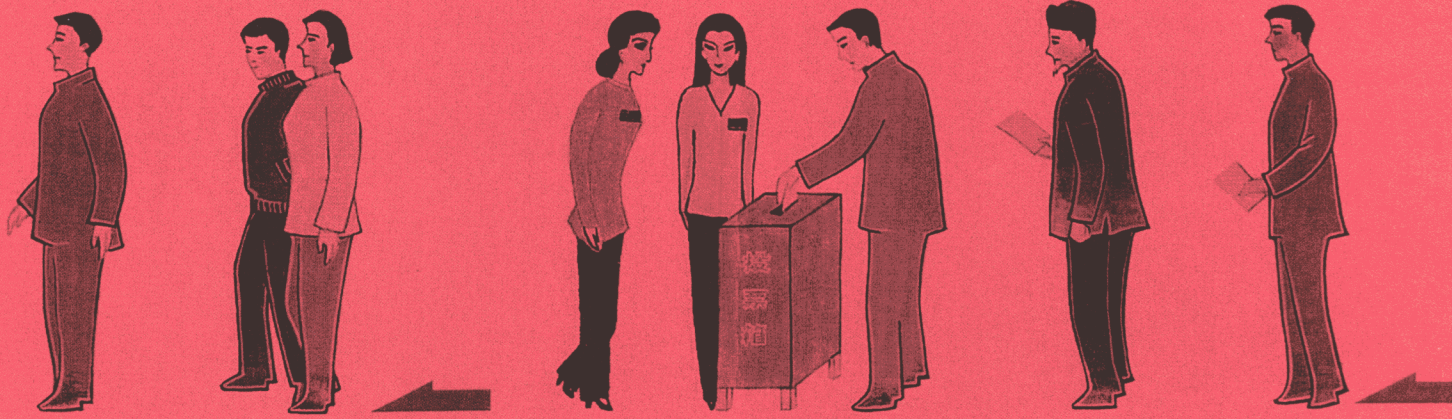
Important changes are underway in China, and they will affect relations between Washington and Beijing for decades to come. ● With a large stake in China's newly market-oriented economy, American corporations see the need for the rule of law to ensure and safeguard their investments. Others wonder how our national security will be affected by China's growing military power,



and remain concerned with China's human rights policies. • Unnoticed by many, China's economic reforms have caused incremental political reforms that over time could have positive consequences across the spectrum of American concerns. • IRI is at the forefront of these developments.

security

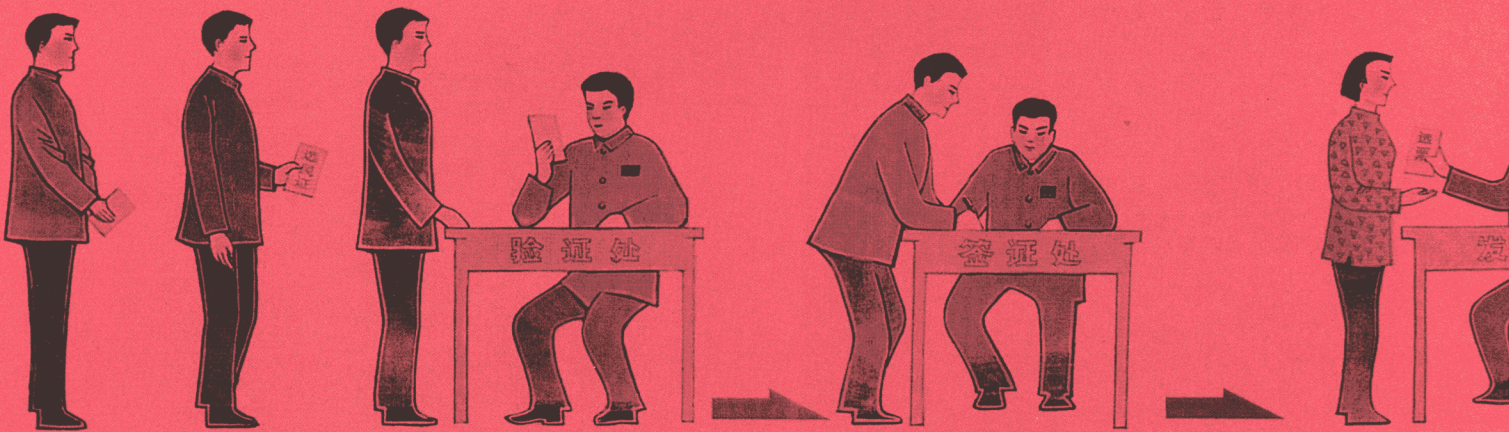
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7. 按顺序回到原座位上

6. 将划好的选票折叠整齐投入票箱

村委会选举投票流程



1. 选民将《选民证》交工作人员检验

2. 选民在登记册上签名

3. 工作人员验发给选民

IRI has been supporting the process of local, village-level elections in China.... Is it a start of something that could lead to far-reaching and fundamental change? Yes.

U.S. Senate Majority Leader Trent Lott



With IRI's assistance, the Ministry of Civil Affairs in China developed a civic education poster, displayed at village polling sites.

Electoral Reform

The first western organization ever to observe China's village elections, IRI since 1994 has introduced concepts such as secret ballot booths, transparent vote tabulation, and election monitors to Chinese election officials. Initiated with the abolishment of communes, elections are to occur in all of China's one million villages, enabling 850 million people to choose their local leaders. IRI now has begun to help those elected—in some areas almost half of whom are noncommunists—as they bring responsive governance to China's rural areas. The success of village balloting resulted in calls for an expansion of the process to larger municipalities in 1998.

Legislative reform

Since 1993, IRI has assisted China's National People's Congress (NPC) in drafting the laws necessary to build a market economy, including banking, bankruptcy, securities, futures, contracts, partnership and sole proprietorship, and foreign currency exchange legislation. With each year, the NPC has gained increased institutional authority, first amending and now writing China's laws. NPC members have praised IRI's help in improving a number of the country's new laws, and in reforming the legislature's structure and institutional powers.

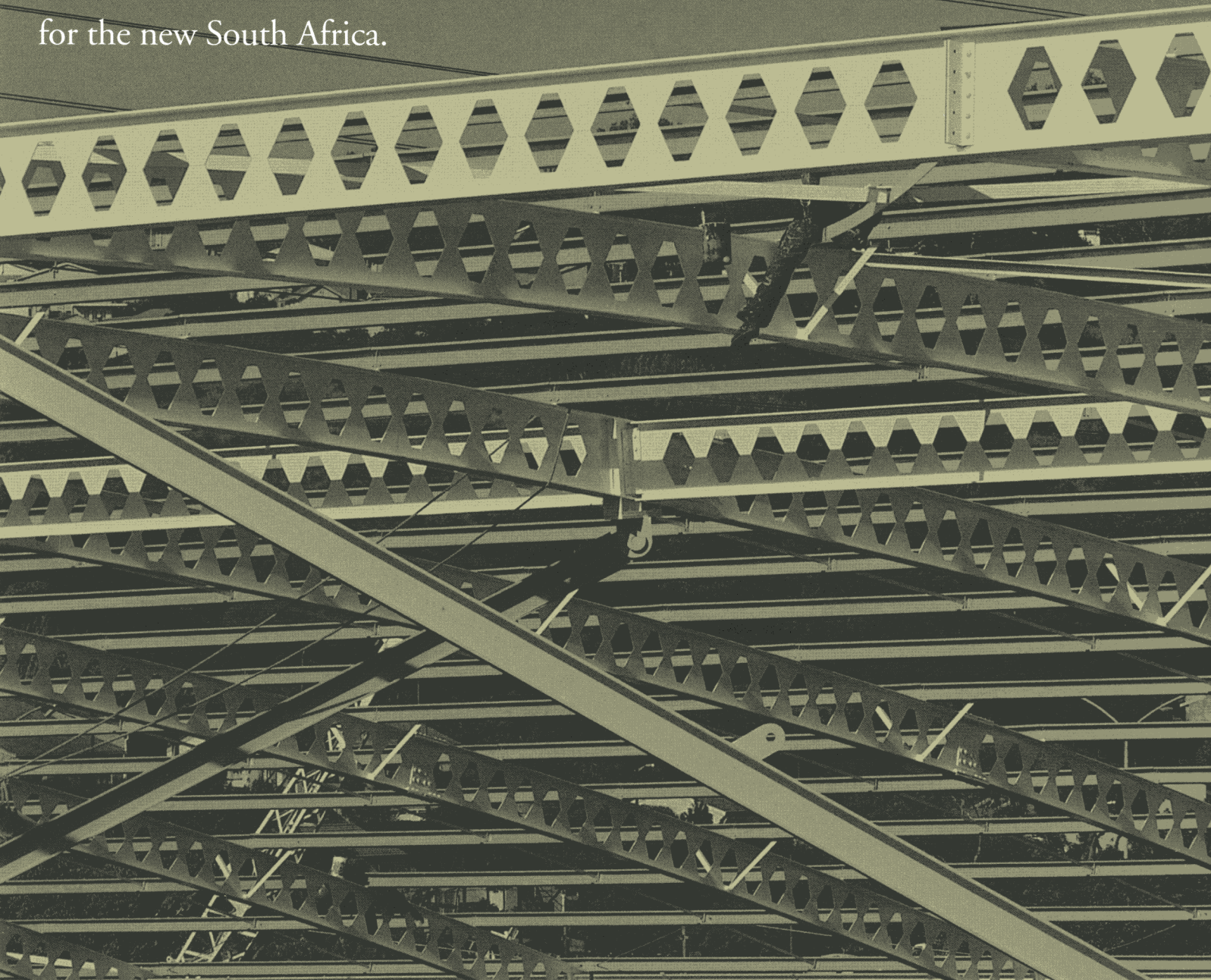
Legal reform

Begun in 1996 as an outgrowth of NPC work, IRI's legal program provides technical training to judges responsible for adjudicating new economic laws. Without comparative materials, and all too often unduly influenced by the Chinese Communist Party, China's judicial branch lacks the respect and confidence of both foreign corporations and Chinese citizens. In 1997, IRI also began to assist in the formation of China's nascent legal aid system, and IRI was the first organization to provide technical training to Chinese provincial legal aid providers.

IRI is doing some very important work in China from the village level all the way up to the National People's Congress. It is in China's interest and it is in America's interest.

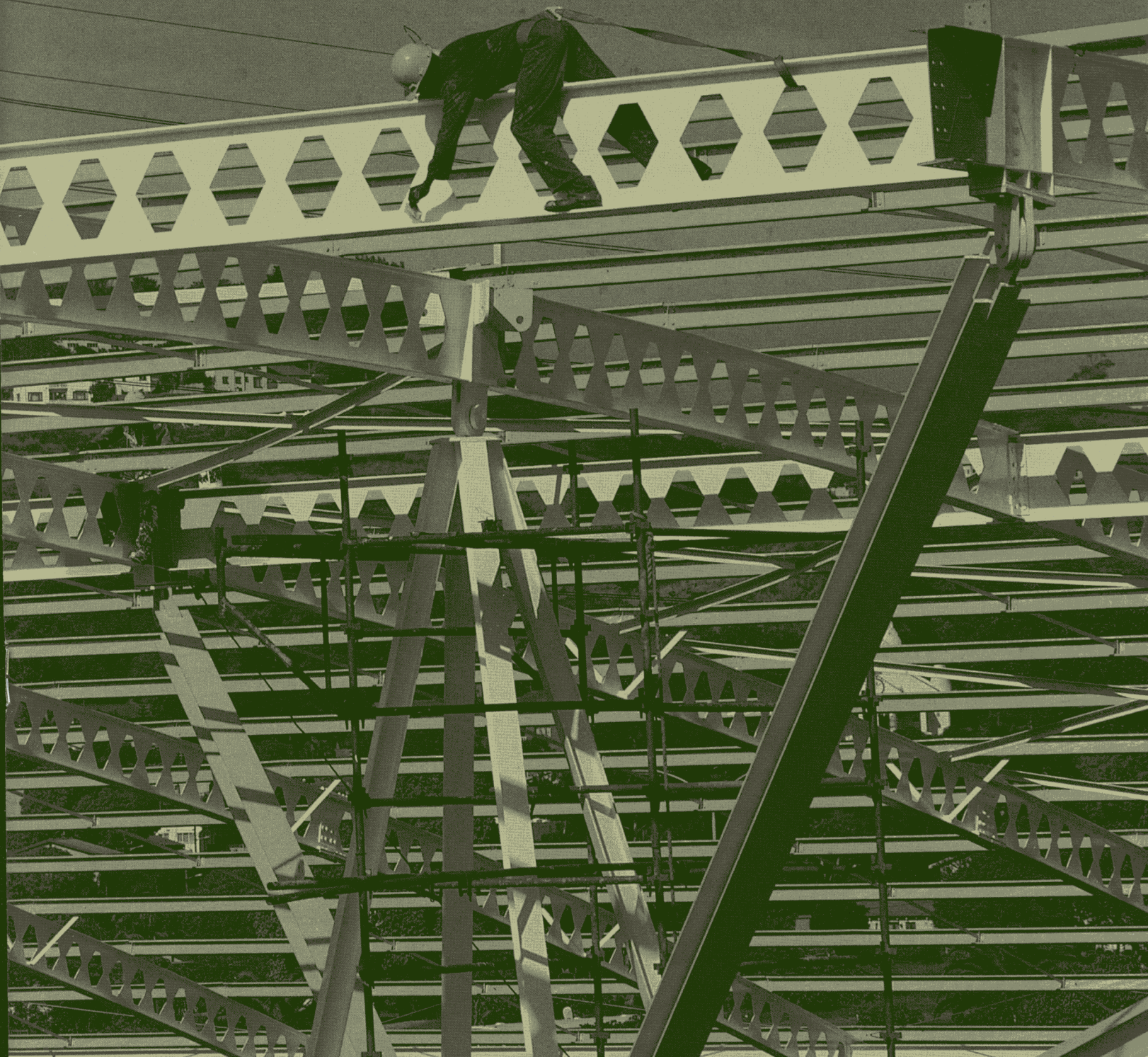
Speaker of the U.S. House of Representatives Newt Gingrich

For most Americans, the transformation from apartheid's oppression to majority rule remains the enduring image of South Africa. South Africans themselves, however, have moved beyond the 1994 elections to begin building a prosperous, multiracial society. Success will make their country the center of a regional renaissance, catalyzing freedom and development in an area of increasing importance to the United States. IRI's program already is paying off in prosperity for the new South Africa.



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prosperity



IRI's South Africa training program, begun before the 1994 national, provincial, and local elections, was used by previously banned political parties and earned the praise of leaders from Archbishop Desmond Tutu to Mangosuthu Buthelezi, head of the South African Inkatha Freedom Party, and the co-founder of the United Democratic Movement, Roelf Meyer.

Intended to promote multi-racial harmony, South Africa's post-apartheid constitution decentralized power to local authorities. IRI's post-election program focuses on educating local elected officials, most of whom never had the opportunity to govern, as they work to meet high expectations. Working with the National Business Initiative (NBI), a private organization that enhances business contributions to growth, development, and democracy, IRI facilitates management and economic development training by South Africans from the country's private and public sectors.

Local authorities in KwaZulu-Natal, once South Africa's most conflictive province, are attracting investment as they cut red tape, streamline bureaucracies, and maintain financial prudence. Durban's city council, for example, attracted Africa's largest mall—and thousands of jobs—by promising and delivering quick zoning decisions. Councillors in Port Shepstone agreed on a new vision for their city, and have begun to change facilities to attract tourists, generating new businesses in the process, and in

Less red tape, more business opportunities, and increased tourism benefit entrepreneurs like these craftsmen in Stutterheim and larger businesses that ship products through Durban's bustling port.

Howick and Ladysmith, local authorities are planning to attract visitors to local historical sites and encourage small business development.

IRI and the NBI's financial management and budgeting training program is the only curriculum of its kind to be selected by the South African Local Government Association to receive official accreditation from South Africa's National Training Board. This achievement means that IRI's program will be available through the National Training Board to any organization that wishes to conduct financial management training for local government councillors. Private sector firms, universities, or other civic organizations will bid competitively for government contracts to conduct the training in each province. Not only does this "stamp of approval" recognize IRI's success in financial management and budgeting training, it makes that training available on a much broader basis.

IRI's role has been critical to the success of our local economic development that we believe will allow Port Shepstone to achieve its vision by the year 2010.

Pauline Duncan,

Mayor of Port Shepstone, South Africa

The partnership between the NBI and IRI has proved to be the most successful local government, financial management project in the country.

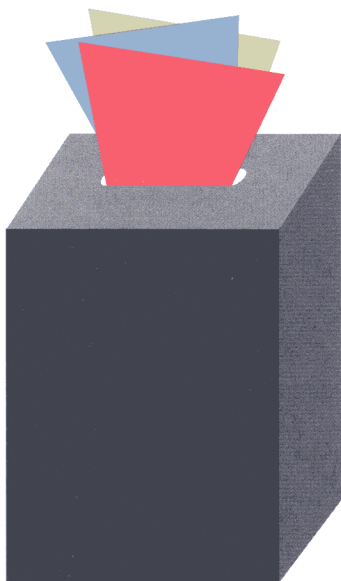
Andre Fourie,

*Director, Effective Governance,
National Business Initiative*





IRI 1997 Programs



Albania

IRI helps the Albanian national parliament develop new rules of procedure, more effective organizational structures, and an increased commitment to openness as the country recovers from a period of social unrest and economic collapse.

Angola

Following a two decade-long civil war, former combatants and current political rivals meet face-to-face at IRI legislative working groups to address key issues. IRI works with rival parties as they struggle to implement the Lusaka Protocol peace agreement.

Belarus

In response to appeals from leading Belarusian reform figures and political parties struggling against the oppressive policies of President Alyksandr Lukashenka, IRI trains Belarusian democrats in the fundamentals of political strategy, party organization, outreach and communications, and conducts leadership training for democratic women and youth.

Burma

IRI's training program is enabling Burma's democratic forces, including the National League for Democracy, led by Nobel laureate Aung San Suu Kyi, in their effort to establish a democratic government. With training from IRI, the Burmese democratic movement embraces nonviolent political methods to educate the

Burmese people about democracy and foster opposition to the regime.

Cambodia

Prior to the violent coup that ousted the legitimate government, IRI trained democratic political parties in all aspects of campaigning in preparation for 1998 elections. Since then, IRI's efforts continue to prepare democratic leaders as they organize international support to restore democracy.

Cuba

IRI provides nonpartisan educational material and moral support to dissidents inside Cuba and seeks to build international support for them by publishing their writings and providing training and education that has helped the formation of solidarity committees in key Latin American and European countries.

El Salvador

Ambitious economic reforms of the past decade have been slow to reach the people of El Salvador. IRI's workshops are intended to generate a continued commitment to market policies including privatization, tax policy, labor, and banking.

Guatemala

The Instituto Pro-Democracia y Desarrollo, a Guatemalan organization supported by IRI, helps elected officials fight corruption and ensure accountable government.

Haiti

Designed to fill a deep void in Haiti's democratic

development, IRI's program conducts town hall meetings, issues fora, and workshops to strengthen political structures, teach communication skills, and foster responsive government.

Indonesia

After working to give Indonesia's small business a voice in policymaking, IRI training helped political forces draft an election law for post-Suharto Indonesia.

Liberia

IRI trained and supplied over 13,000 Liberian pollwatchers, enabling parties to observe the election nation-wide.

Macedonia

IRI provides nonpartisan technical assistance for the leadership of several national political parties to survey citizens in Macedonia and to use the data to develop party platforms that address the citizens' concerns.

Mexico

IRI organized the largest international delegation of observers to monitor Mexico's July 6, 1997 elections. The legislative activities of newly elected representatives are being monitored by a women's civic organization.

Mongolia

As the legislature implements the "Contract with Mongolia" after 1996 balloting that elected IRI-trained democrats, IRI works with the parliamentarians on developing a committee structure and understanding the

responsibilities of the majority and minority elements of a legislature. From an IRI office in Ulaanbaatar, leaders are trained in communications, constituent relations, and how to establish and run a district office.

Nicaragua

National Assembly President Iván Escobar Fornos praised IRI and its partner in democratic reform, *Hagamos Democracia*, for training new lawmakers in legislative techniques, tracking their voting and attendance records, and convening town hall meetings with citizens. IRI helped Nicaraguans draft and pass a law that allows citizens to propose legislation by petition.

Poland

Having learned from the feuding and fragmentation of the first democratic reform government, Poland's center-right political parties understand the importance of coalition building as taught by IRI. New members of the Polish Sejm study parliamentary procedure at IRI educational seminars.

Russia

Work to strengthen local political organizations continues through the Local Party Leaders Academy seminars throughout Russia. The Academy dovetails with IRI's nonpartisan technical party-building training that enabled Russia's reformers to win half the 1995 parliamentary

elections in the ten cities where IRI trained, versus 19 percent nationwide. IRI also helped refine Russia's election laws in successive balloting.

Serbia

To foster a more democratic culture, IRI supports several Serbian political parties and helps them build their regional and national organizations through technical, non-partisan training programs.

Slovakia

Building party structures, effective political communications, constituency outreach, and coalition building among small, democratically oriented parties are objectives of IRI training in Slovakia. IRI opinion polls help parties, including the Slovak Democratic Coalition, develop effective platforms and communications strategies.

Turkey

Amid a very splintered parliament, IRI teaches political parties the importance of gaining strength and numbers at the grassroots. IRI works with Turkish community organizations and local officials to make the elected more accountable.

Thailand

IRI supports the Women in Politics Institute (WIP), which trains women interested in running for public office. One of the first women associated with the WIP formed her own party, which immediately won 36 of

100 seats for district councillors in Bangkok's outlying districts.

Ukraine

IRI helps candidates run more effective campaigns and survey potential voters. IRI sponsors workshops for members and staff of the Ukrainian parliament, the Verkhovna Rada, and a program for youth and other democratic activists.

Venezuela

Two decades of ineffective government yielded a citizenry that is apathetic towards politics and inactive within their democracy. To counter this, IRI and the Venezuelan civic group, *Fundación Pensamiento y Acción*, train young civic leaders to become active and interested in politics.

Vietnam

The Commercial Law, passed in 1997, lays the

legal foundation for all business in Vietnam and is the culmination of IRI's economic and legal reform program. IRI provides advice to National Assembly members on other free-market efforts including banking reform, tax law, and the budget process.

West Bank & Gaza Strip

IRI and its partner, the Center for Palestine Research and Studies, conduct the most reliable and respected surveys in the area to educate public officials about the opinions and needs of their constituents. The Parliamentary Research Unit at the Center serves as an in-house resource to members of the Palestine Legislative Council on legislative and procedural matters.

IRI-trained Romanian youth hang posters encouraging their countrymen to vote.



IRI Forum and the 1997 Freedom Award

IRI would be unable to continue its work without support at home. To increase understanding of IRI's role in advancing freedom, the Institute sponsors the IRI Forum, a premier foreign policy and national security symposium that brings together foreign policy makers and business, political, and academic leaders. Jack Kemp, Chairman of Empower America, and U.S. Senator Richard Lugar, Chairman of the Senate Foreign Relations Subcommittee on European Affairs, addressed the

Forum in 1997.

The IRI Freedom Award is given each year to an individual for their service to democracy. President Ronald Reagan received the 1997 Freedom Award, with Nancy Reagan accepting it on her husband's behalf.

Librarian of Congress Dr. James Billington, who accompanied President Reagan on his historic trip to Russia in 1988, outlined the President's foreign policy legacy. "President Ronald Reagan," Dr. Billington said,

"was the single most important political figure in ending the Cold War...it was an astonishing accomplishment. Not surprisingly, those who never thought such an outcome was possible in the first place have been slow to recognize that the unraveling to the Soviet Empire began, and became irreversible, on his watch—and in no small part as a result of his special qualities of leadership."

U.S. Senator John McCain and U.S. Senate Majority Leader Trent Lott also recognized

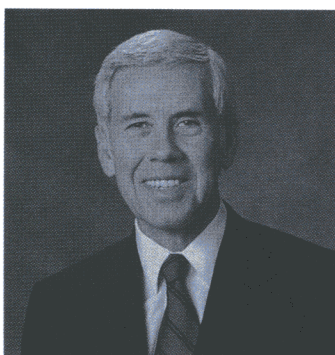
President Reagan's critical role in the demise of communism.

In accepting the Freedom Award, Mrs. Reagan said, "The International Republican Institute is really the living legacy of Ronald Reagan's peace-through-strength approach to foreign policy," which "encouraged untold numbers of people around the world to move toward democracy."

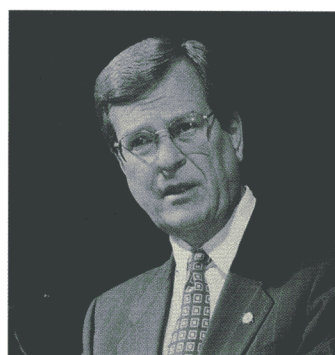
Proceeds from the Freedom Dinner went to support both IRI and the Ronald Reagan Presidential Foundation.



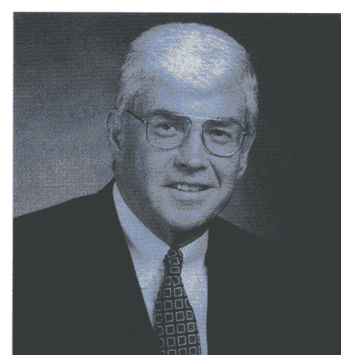
U.S. Senator John McCain and Nancy Reagan.



U.S. Senator Richard Lugar



U.S. Senate Majority Leader Trent Lott



The Honorable Jack Kemp

The International Republican Institute is really the living legacy of Ronald Reagan's peace-through-strength approach to foreign policy.

Nancy Reagan

In 1997, IRI's work was covered in *The Washington Post*, *The Wall Street Journal*, *The New York Times*, *USA Today*, *The Washington Times*, *The Economist*, *The Far Eastern Economic Review*, and scores of other print and broadcast outlets in the U.S. and overseas.

Donors

IRI's work would not be possible without the generosity of individuals, corporations, foundations, the National Endowment for Democracy, and the U.S. Government. IRI, as a 501(c)(3) organization, is deeply grateful for this support. All contributions are tax-deductible.

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David Stokes
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Olene Walker
Herbert Wander
Stephen Yates

Volunteers

IRI trainers and election monitors are on the front lines of democracy's advance. These volunteers teach citizens in the burgeoning democracies how to communicate with voters, construct a secret ballot booth, or establish parliamentary rules.

In 1997, volunteers from the U.S. and abroad donated the equivalent of seven work-years, valued at \$600,000, to the cause of freedom, bettering the lives and the futures of millions. The volunteers have the thanks of IRI and the appreciation of freedom-loving men and women the world over.

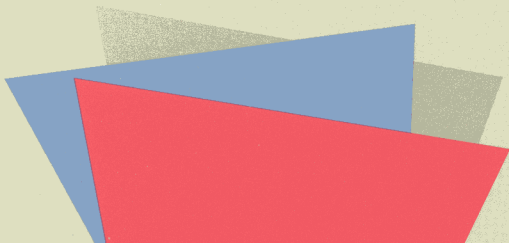
1997

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1997 Trainers & Election Observers

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L. Wayne Adams
Monica Aguilar
Valeri Airapetov
Mayella Aleman
Donna Alexander
Alejandra Alvarez
Alicia Alvarez
Angeles Bravo Alvarez
Javier Alvarez Barbeito
Rosalba Amelia
Mikhail Amosov
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Q. Whitfield Ayres
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Stanley Bach
Lyudmila Baeva
Emilio Baños
John Bailey
Bruce Barcelo
Governor David Beasley
Sharon Bell
Brian Berry
Anatoli Binienko
Jo Bonner
Grigory Boos MP
Fyodor Andreevich Borisov
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Carolina de Alba
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Vladimir Degtiar
Michael Delph
Nadezhda Demdova
Jaroslav Deminet
Michael Dennehy
Patricia Diaz Dennis
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David Doyle
Krzysztof Dzierzawski
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Paul Farion
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