REQUEST FOR QUOTES

<table>
<thead>
<tr>
<th><strong>Procurement Number:</strong></th>
<th>EURASIA2021U07o</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Open Date:</strong></td>
<td>March 12, 2021</td>
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<tr>
<td><strong>Questions Deadline:</strong></td>
<td>March 20, 2021</td>
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<tr>
<td><strong>Closing Deadline:</strong></td>
<td>March 22, 2021</td>
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<tr>
<td><strong>Geographical Area Restrictions:</strong></td>
<td>110 and 937</td>
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<tr>
<td><strong>Point of Contact:</strong></td>
<td>Halyna Saltan, <a href="mailto:hsaltan@iri.org">hsaltan@iri.org</a></td>
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**Background:**
The International Republican Institute (IRI) is a nonprofit, nonpartisan, organization dedicated to advancing freedom and democracy worldwide. Since 1983, IRI has worked to develop democratic institutions and ideals, carrying out a variety of international programs to promote freedom, self-government, and the rule of law worldwide. IRI provides technical assistance in the areas of political party strengthening, developing civic institutions and open elections, promoting democratic governance, and advancing the rule of law.

IRI provides technical assistance in the areas of political party strengthening, developing civic institutions and open elections, promoting democratic governance, and advancing the rule of law. IRI currently partners with a Ukrainian non-governmental organization in order to develop this organization’s capacity to engage in strategic communications.

**Period of Performance:**
Date of signature to September 30, 2022.

**Statement of Work:**
The contractor will conduct an assessment of the communications capacities and structured mechanisms for a Ukrainian non-governmental organization that IRI partners with. Using the findings of this assessment, the Contractor will then develop a comprehensive program of training and other interventions to improve the communication capacity of the Ukrainian organization. Services include the following:

- In consultation with IRI, organize and confirm meetings with the Ukrainian organization to analyze existing communication channels and potential areas of improvement.
- Based on these meetings and documents provided by the Ukrainian organization, conduct SWOT analyses to set priorities in communication.
- Draft an assessment report that establishes a baseline of the organization’s communication capacities and defines the environment for self-identification (mission, vision, goal) for the organization.
Develop a series of recommendations for developing new or improving existing communications strategies to improve public and social media communications, multi-sector communications coordination and inter-organizational coordination.

Conduct consultations and trainings with organization’s staff to assist implementation of recommended communication and social media strategies.

If needed, redesign and modernize the organizations’ existing website (site design development, page making, writing texts, coding, testing, transfer to hosting).

Train organization staff on maintaining and updating the website.

Draft a report summarizing and analyzing each month of program activity. These reports must follow an IRI-provided template and contain the following:

- Number of participants per activity broken down by title and gender.
- Summary of each activity (i.e., agenda, sequence of events, topics of discussion)
- Analysis of success and impact of each activity
- Noteworthy quotes from participants of each activity

Liaise with program partners and communicate their viewpoints to IRI staff, noting any problems/concerns.

Time is of the essence in the performance of the obligations created by this Agreement.

Technical Bid:

All bids submitted to IRI must include:

1. Information addressing your experience in providing each of the services identified in the above Statement of Work and your proposed specific approach for providing those services to IRI under this contract, including sufficient information to determine a clear definition of services as it relates to other providers that may be involved.

2. The name, address, and telephone and facsimile numbers of the bidder (and electronic address if available);

3. Bidders shall provide contact information for a minimum of three professional references with whom the applicant has had a working relationship within the last 24-month period. IRI may contact these individuals.

4. If the Bidder is a U.S. organization/resident or a foreign organization/resident which has income effectively connected with the conduct of activities in the U.S. or has an office or a place of business or a fiscal paying agent in the U.S., the technical bids must contain Bidder’s Taxpayer Identification Number.

5. Bids will not exceed 8 pages (not including cover page), using Times New Roman font, 1” margins.

6. Attachment requirements:
   - CV/Resume
   - Expert Service Rate Form provided at the end of this solicitation. IRI may contact previous clients and employers for professional references and compensation confirmation.

Price Bids must adhere to the following criteria:

IRI will pay directly (to the hotel, airline, train, etc.) for all preapproved travel related expenses including transportation, lodging, and meals for the contractors’ participation in IRI activities and events. If it is more feasible for the contractor to use his/her own vehicle for travel to an IRI event, IRI will reimburse the cost of the transportation to the contractor based upon the prescribed formulas used by the funder of the event, calculated according to the kilometers traveled and the type of vehicle used. The daily and hourly rates submitted should, therefore, not include an
assumption of costs incurred by the contractor for travel related expenses. All other expenses should be included within the daily and hourly rates, as no other expenses will be covered or reimbursed by IRI. Bids must be submitted in USD, payments under any resulting contract will be made in this currency.

<table>
<thead>
<tr>
<th>Unit/ deliverables</th>
<th>Unit Price</th>
<th>Number of Units</th>
<th>Total</th>
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<tbody>
<tr>
<td>Communications Assessment</td>
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<tr>
<td>Communications Training Program</td>
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<tr>
<td>Website Redesign</td>
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<td>At least three-monthly reports on trainings and consultations (cost per report)</td>
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RFQ Terms and Conditions:
1. Prospective Bidders are requested to review clauses incorporated by reference in the section “Notice Listing Contract Clauses Incorporated by Reference”.
2. IRI may reject any or all bids if such is within IRI’s interest.
3. Payment will be made upon receipt of detailed invoices and deliverables/services.
4. Proof of costs incurred, such as but not limited to receipts, pictures and financial documents may be requested during and for up to three years after the end of the contract period.
5. The Bidder’s initial bid should contain the Bidder’s best offer.
6. IRI reserves the right to make multiple contracts or partial contracts if, after considering administrative burden, it is in IRI’s best interest to do so.
7. Discussions with Bidders following the receipt of a bid do not constitute a rejection or counteroffer by IRI.
8. IRI will hold all submissions as confidential and shall not be disclosed to third parties. IRI reserves the right to share bids internally, across divisions, for the purposes of evaluating the bids.
9. If IRI continues to require the goods and services and the price remains reasonable and within market norms, resulting contract may be renewed each year for up to 5 years with 30 days’ notice to the Contractor. Bidder must establish any price increase for each renewal year in the initial bid.
10. By submitting a bid, Bidder agrees to comply with all terms, conditions, and provisions included in the solicitation and agreement to the services identified above and will specifically identify any disagreement with or exceptions to the terms, conditions, and provisions.
11. Bidders confirm that the prices in the bid/proposal/application/quote have been arrived at independently, without any consultation, communication, or agreement with any other bidder or competitor for the purpose of restricting competition.
12. By applying to this RFQ, applicant is certifying that if it is awarded a contract, none of funds payable under the resulting contract will be used to (1) procure or obtain, extend or renew a contract to procure or obtain; (2) enter into a contract (or extend or renew a
contract) to procure; or (3) obtain the equipment, services, or systems that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system in compliance with the National Defense Authorization Act. Covered telecommunications equipment and services mean any of the following:

a. Telecommunications equipment produced by Huawei Technologies Company or ZTE Corporation (or any subsidiary or affiliate of such entities).

b. For the purpose of public safety, security of government facilities, physical security surveillance of critical infrastructure, and other national security purposes, video surveillance and telecommunications equipment produced by Hytera Communications Corporation, Hangzhou Hikvision Digital Technology Company, or Dahua Technology Company (or any subsidiary or affiliate of such entities).

c. Telecommunications or video surveillance services provided by such entities or using such equipment.

d. Telecommunications or video surveillance equipment or services produced or provided by an entity that the Secretary of Defense, in consultation with the Director of the National Intelligence or the Director of the Federal Bureau of Investigation, reasonably believes to be an entity owned or controlled by, or otherwise connected to, the government of a covered foreign country. (2 CFR 200.216).

13. Bidders agree to disclose as part of the bid submission:

a. Any close, familial, or financial relationships with IRI staff and agents. For example, the bidder must disclose if a bidder’s mother conducts volunteer trainings for IRI.

b. Any family or financial relationship with other bidders submitting bids. For example, if the bidder’s father owns a company that is submitting another bid, the bidder must state this.

c. Any other action that might be interpreted as potential conflict of interest.

Evaluation and Award Process:

1. Bids will be evaluated by IRI for compliance with administrative requirements, recent and relevant past performance and experience in performing of similar projects by the Bidder, technical capabilities and proposed technical approach, the qualifications of the personnel for the project, and price. IRI may contact any Bidder for clarification or additional information, but Bidders are advised that IRI intends to evaluate the offers based on the written bids and reserves the right to make decisions based solely on the information provided with the initial bids. IRI may but is not obligated to conduct additional negotiations with the most highly rated Bidders prior to award of a contract and may at its sole discretion elect to issue contracts to one or more Bidders.

2. Mathematical errors will be corrected in the following manner: If a discrepancy exists between the total price proposed and the total price resulting from multiplying the unit price by the corresponding amounts, then the unit price will prevail and the total price will be corrected. If there were a discrepancy between the numbers written out in words and the amounts in numbers, then the amount expressed in words will prevail. If the Bidder does not accept the correction, the offer will be rejected.

3. IRI may determine that a bid is unacceptable if the prices proposed are materially unbalanced between line items or sub-line items. Unbalanced pricing exists when, despite an acceptable total evaluated price, the price of one or more contract line items is
significantly overstated or understated as indicated by the application of cost or price analysis techniques. A bid may be rejected if IRI determines that the lack of balance poses an unacceptable risk.

4. **IRI** will conduct a source selection based as follows:
   IRI intends to make an award to the responsible Offeror based on the following evaluation factors:

   a) **Technical evaluation,** (including technical capabilities, proposed technical approach, and personnel qualifications) – **60 percent**
      - Appropriateness of proposed methodology to assessing the communications capability of a Ukrainian NGO – **30 percent**
      - Qualifications of Personnel – **30 percent**
   b) Past performance and experience in performing similar projects – **20 percent**
      - Quality of past work examples – **10 percent**
      - Relevance of past references to scope of work – **10 percent**
   c) Price – **20 percent**

   IRI intends to evaluate Offerors’ proposals in accordance with these factors and make an award to the responsible Offeror whose proposal is most advantageous to the program.

5. If a cost realism analysis is performed, cost realism may be considered in evaluating performance or price.

**Submission Instructions:**
Bids must be submitted via email to Halyna Saltan, at hsaltan@iri.org with the subject line “RFQ-EURASIA2021U07o” by the deadline listed above.

**IRI Obligations**
Issuance of this RFQ does not constitute a contractual commitment on the part of IRI, nor does it commit IRI to pay for costs incurred in the preparation and submission of a bid.

**Notice Listing Contract Clauses Incorporated by Reference**
IRI is required to make the Bidder subject to the clauses of the prime award. The resulting agreement incorporates one or more clauses by reference, with the same force and effect as if they were given in full text. Where “flow-down” to the Bidder is appropriate and applicable, references to “USAID” or “Department of State” shall be interpreted to mean “IRI”, “Recipient” to mean “Contractor”, and “Subrecipient” to mean “the Bidder”. Included by reference are 2 C.F.R. 200 and USAID Standard Provisions for Non-US Non-governmental Organizations/US Department of State Standard Terms and Conditions.
EXPERT RATE INFORMATION

<table>
<thead>
<tr>
<th>Name (Last, First, Middle)</th>
<th>Proposed Rate:</th>
<th>Daily</th>
<th>Hourly</th>
</tr>
</thead>
</table>

Rates should be given for the last three (3) years. If employment history/salary information is applicable, list salaries separate for each year. If expert services is applicable, indicate the type of rate daily/hourly.

EMPLOYMENT HISTORY - SALARY

<table>
<thead>
<tr>
<th>POSITION TITLE</th>
<th>EMPLOYER’S NAME AND ADDRESS</th>
<th>Employment Period</th>
<th>Annual Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>From</td>
<td>To</td>
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</table>

SPECIFIC EXPERT SERVICES

<table>
<thead>
<tr>
<th>SERVICES PERFORMED/TITLE</th>
<th>CLIENTS NAME AND ADDRESS</th>
<th>Service Period (M/D/Y)</th>
<th>Units at Daily/Hourly Rate</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>From</td>
<td>To</td>
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CERTIFICATION: To the best of my knowledge, the above facts as stated are true and correct.

Signature: ___________________________ Date: ______________

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1 Basic periodic payment for services rendered. Exclude bonuses, profit-sharing arrangements, commissions, consultant fees extra or overtime work payments, overseas differential or quarters, cost of living or dependent education allowances.

2 A form of management fee whereby the client pays a set fee for providing professional services. Exclude cost reimbursements, bonuses, overtime work payments, overseas differential or quarters, cost of living, and any other allowances.